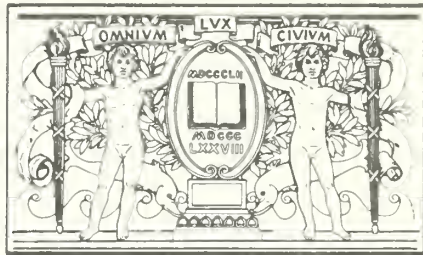


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Report of Camp Cost Study, 1949
May 1, 1950

G 8200362



Introduction

The camp cost sheets which have been sent out annually for the past three years by the Camp Bureau of the United Community Services of Metropolitan Boston were returned for the 1949 season by 29 camps. The following summary and analysis of the information supplied by the camps was prepared by the Research Division of UCS.

After three years' experience with cost figures it can be stated that the chief value of the study seems to be the presentation in detail of actual expenditures of a group of camps of different sizes and types, rather than any generalizations that can be made from the individual reports. Conclusions as to the most efficient size or set-up of a camp cannot be drawn from such a small number of reports, nor from material which omits all consideration of aims and quality of camp programs.

There is also still considerable incomparability of figures because of the different ways that camps report such expenses as major repairs, wages for maintenance work, and allocated amounts of the salaries of year-round agency staff. Perhaps clearer and more complete instructions to accompany the cost sheet would help to iron out some of these discrepancies.

Costs in Individual Camps

The 1949 disbursements of 25 camps, grouped according to size and sex served, are shown in detail in Table I, together with per capita costs of camp as a whole and of food and salaries. The other 4 camps are not shown in this table because none of them fitted into a group with other camps.

For 26 camps (omitting 3 with very specialized programs) the total cost of camp ranged from \$12.46 to \$28.77 per camper per week. For 14 of the 26 camps, or over one-half, the figure was between \$20 and \$25, while for 10 camps it was under \$20 and for only 2 camps it was over \$25. The average was \$20.93 per week, or \$2.99 per day, compared with a per capita daily cost of \$3.02 for 28 camps compared in the 1948 study. (Table II)

THE HISTORY OF THE
CITY OF BOSTON

The first of these was the establishment of the
City of Boston in 1630, when a group of
Puritans led by John Winthrop arrived in
Boston Harbor and founded the city. The
city was named after the English city of
Boston, and was the first of many cities
founded by Puritans in North America.

The city grew rapidly in the 17th century,
and by 1700 it was one of the largest
cities in North America. It was the
center of the Massachusetts Bay Colony,
and was the site of many important
events in the history of the United States,
including the Boston Tea Party and the
Boston Massacre.

The city continued to grow in the 18th
century, and by 1800 it was one of the
largest cities in the United States. It
was the site of the American Revolution,
and was the center of the abolitionist
movement in the 19th century.

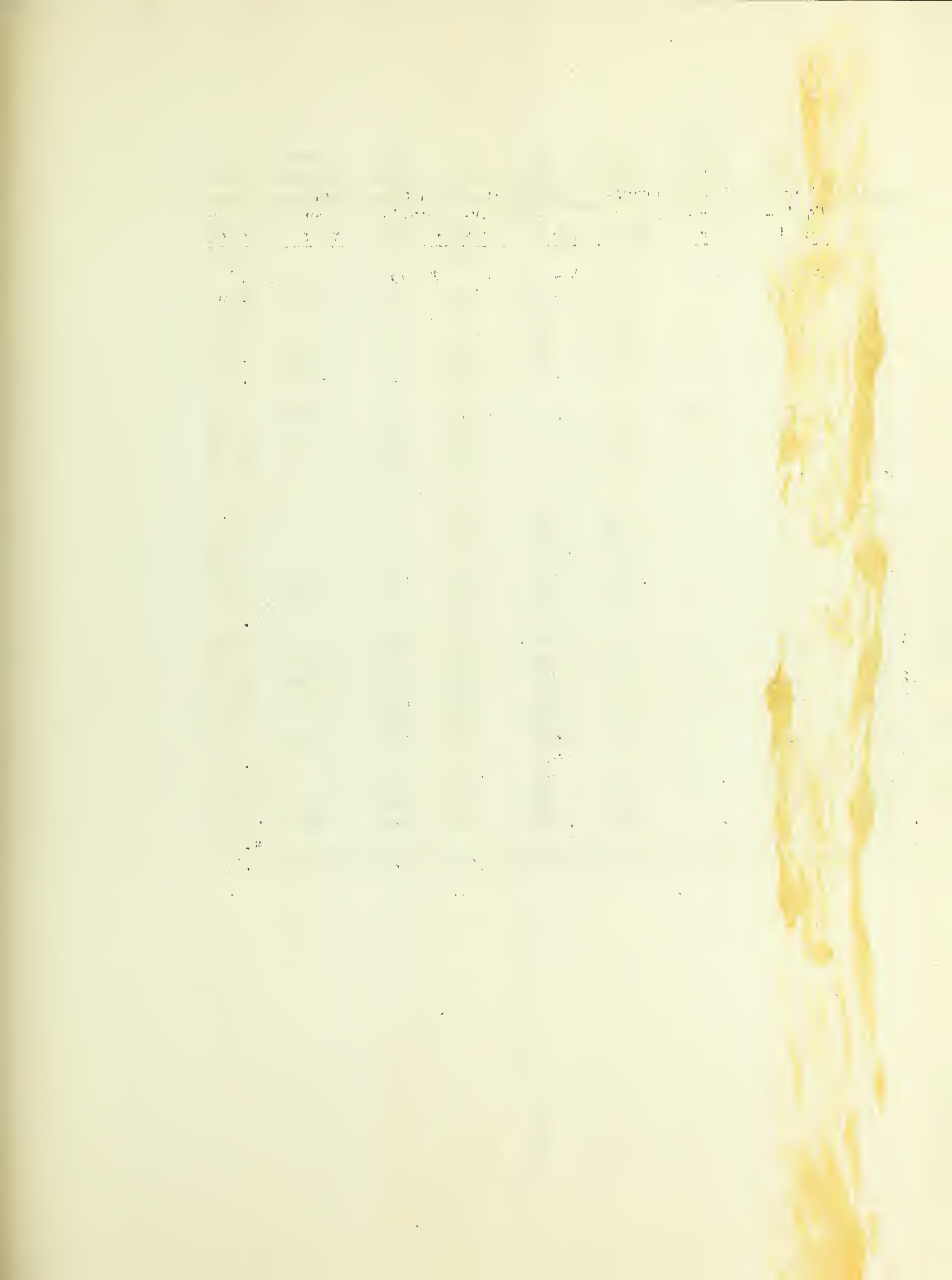
The city has a rich history and a
strong sense of community. It is a
city of many firsts, and is a city
that has shaped the course of American
history. It is a city that is proud of
its past, and is committed to a bright
future.

Date	Description	Amount	Balance	Total	Total	Total
1912	Jan 1	100.00	100.00	100.00	100.00	100.00
1913	Jan 1	100.00	100.00	100.00	100.00	100.00
1914	Jan 1	100.00	100.00	100.00	100.00	100.00
1915	Jan 1	100.00	100.00	100.00	100.00	100.00
1916	Jan 1	100.00	100.00	100.00	100.00	100.00
1917	Jan 1	100.00	100.00	100.00	100.00	100.00
1918	Jan 1	100.00	100.00	100.00	100.00	100.00
1919	Jan 1	100.00	100.00	100.00	100.00	100.00
1920	Jan 1	100.00	100.00	100.00	100.00	100.00
1921	Jan 1	100.00	100.00	100.00	100.00	100.00
1922	Jan 1	100.00	100.00	100.00	100.00	100.00
1923	Jan 1	100.00	100.00	100.00	100.00	100.00
1924	Jan 1	100.00	100.00	100.00	100.00	100.00
1925	Jan 1	100.00	100.00	100.00	100.00	100.00
1926	Jan 1	100.00	100.00	100.00	100.00	100.00
1927	Jan 1	100.00	100.00	100.00	100.00	100.00

THE UNIVERSITY OF CHICAGO

SUMMER CAMP COSTS 1949 - FROM REPORTS BY 25 CAMPS

Operat- ing Supplies	Medical Supplies & Service	Admin. Supplies	Program Supplies	Laun- dry	Elec- tricity	Water	Taxes	Rent
\$ 107 96	\$ 15 57	\$ 112 130	\$ 284 178	\$ 168 302	\$ - 82	\$ - 99	\$ - -	\$ - -
231	23	81	171	143	39	51	-	-
116	150	11	64	127	43	-	30	-
228	99	90	46	17	188	-	10	-
259	110	83	226	110	52	108	-	-
221	182	244	157	832	130	40	-	-
47	60	96	400	400	225	-	-	-
-	104	283	473	51	-	-	-	-
-	291	344	294	NR*	474	-	-	-
369	343	476	743	130	199	-	125	-
528	-	200	135	138	125	-	-	-
199	18	234	19	7	114	-	-	-
109	97	52	358	-	-	-	-	400
163	28	175	19	13	64	-	-	-
99	17	251	28	18	97	-	528	-
452	142	347	138	NR*	NR*	-	-	-
557	86	235	319	34	117	-	-	-
-	37	116	93	19	158	-	-	-
908	-	212	318	-	150	107	-	-
791	58	135	139	NR*	NR*	-	-	-
601	43	297	602	"	"	-	399	-
592	97	450	21	24	185	-	-	-
706	290	799	581	108	131	-	-	-
161	41	309	50	55	-	-	477	-



Repairs	New Equip- ment	New Con- struc- tion	Trans- porta- tion	Pub- licity	In- sur- ance	Mis- cell- aneous	Non current expense	Weekly cost
\$ 68	\$ -	\$ -	\$ 122	\$ -	\$ 210	\$ 693	\$ -	\$20.30
313	134	-	111	-	214	-	-	20.86
429	33	-	524	18	58	23	8657	24.01
115	-	-	497	-	-	47	-	20.02
202	54	16	1207	13	-	1	-	21.63
1114	-	-	376	63	479	-	1011	17.01
905	-	-	250	-	539	64	2469	28.77
1100	322	200	670	-	1000	100	2000	24.85
375	117	-	229	-	416	430	-	15.40
647	-	-	924	-	450	233	-	23.80
274	-	-	193	-	961	425	-	23.73
1351	-	-	556	102	365	-	-	24.78
1090	780	-	281	104	498	18	-	15.47
-	189	-	157	-	-	-	-	12.46
1824	76	-	131	67	357	129	1500	18.13
1101	31	-	325	69	270	74	1125	19.67
1240	433	-	698	248	762	999	-	23.10
820	372	-	172	343	670	110	2062	16.17
880	814	125	182	-	324	54	3104	22.26
459	210	-	1144	5132	556	330	1095	22.75
366	-	-	704	339	307	1023	-	17.29
1749	403	-	479	407	643	1700	2600	27.51
1803	1405	-	337	151	831	59	-	16.17
1001	139	-	933	506	416	222	-	24.43
341	-	-	2425	229	750	204	1844	23.03

Camp	Total Cost	Per Camper Day	Salaries	Per Camper Day	Food	Per Person Day	Per Camper Day	Fuel & Ice
<u>For 35-45 Girls</u>								
Camp 1	\$5415	\$2.90	\$1995	\$1.07	\$1534	\$.61	\$.82	\$107
Camp 2	7821	2.98	3540	1.35	2175	.64	.83	390
<u>For 30-80 Boys & Girls</u>								
Camp 3	6970	3.43	2255	1.11	2655	1.01	1.31	235
Camp 4	4806	2.86	1197	.71	2348	1.05	1.40	61
Camp 5	6571	3.09	2208	1.07	2169	.75	1.02	24
Camp 6	9317	2.43	2675	.70	3509	.78	.91	154
Camp 7	13625	4.11	7003	2.11	2951	.59	.89	109
<u>For 65-80 Boys</u>								
Camp 8	14981	3.55	5250	1.24	4951	.88	1.17	160
Camp 9	8945	2.20	2025	.50	4200	.80	1.03	242
Camp 10	15532	3.40	4140	.91	7584	1.35	1.66	153
Camp 11	14423	3.39	3904	.92	6066	1.13	1.43	213
<u>For 65-80 Girls</u>								
Camp 12	14788	3.54	6778	1.62	4344	.73	1.04	167
Camp 13	10356	2.21	2395	.51	4427	.72	.94	172
Camp 14	4239	1.78	1245	.52	1631	.59	.69	-
Camp 15	9599	2.59	2255	.61	4037	.75	1.09	262
Camp 16	8965	2.81	2505	.78	3436	.78	1.08	117
<u>For 90-150 Boys</u>								
Camp 17	17123	3.30	4933	.95	6204	.93	1.20	527
Camp 18	13304	2.31	4608	.79	4645	.65	.80	216
Camp 19	9819	3.18	3107	1.01	3819	.99	1.24	91
Camp 20	24869	3.25	9087	1.19	6087	.64	.79	169
Camp 21	13455	2.47	4028	.74	5181	.71	.95	384
Camp 22	20158	3.93	6804	1.33	5785	.83	1.12	270
<u>For 100-150 Girls</u>								
Camp 23	20959	2.31	4172	.46	10440	.84	1.14	393
Camp 24	22742	3.49	9483	1.46	6922	.79	1.06	507
Camp 25	15072	3.29	5040	1.10	4666	.78	1.02	323

*NR means no report

Camps spent for salaries all the way from 46¢ to \$2.11 per camper day, the average being \$1.00. Salary costs for 26 camps ranged as follows:

40¢	under	60¢	per	camper	day	4	camps
60¢	"	80¢	"	"	"	6	"
80¢	"	\$1	"	"	"	3	"
\$1	"	\$1.20	"	"	"	6	"
\$1.20	"	\$1.40	"	"	"	4	"
\$1.40	"	\$1.60	"	"	"	1	"
\$1.60	"	\$1.80	"	"	"	1	"
\$2.00	"	\$2.20	"	"	"	1	"

Several of the camps reporting the lowest salary costs did not include under salaries the wage cost of maintenance and opening and closing camp, which most other camps did include here.

Food costs reflected the slightly lower food prices prevailing in 1949. The average amount spent for food in 1949 by all 29 camps was \$1.07 per camper day or 81¢ per day per person fed. Corresponding figures for 32 camps in 1948 were \$1.17 and 87¢. The range of daily food costs per person in 1949 was from 59¢ to \$1.35, as shown below:

50¢	under	60¢	per	person	day	2	camps
60¢	"	70¢	"	"	"	5	"
70¢	"	80¢	"	"	"	10	"
80¢	"	90¢	"	"	"	5	"
90¢	"	\$1	"	"	"	2	"
\$1	"	\$1.10	"	"	"	2	"
\$1.10	"	\$1.20	"	"	"	2	"
\$1.30	"	\$1.40	"	"	"	1	"

For one-third of the 29 camps the cost was between 70¢ and 80¢ per person day, while for two-thirds it fell between 60¢ and 90¢.

Costs Compared for Different Groups of Camps

As in previous years, per capita costs in boys' camps, girls' camps, and camps for both boys and girls were compared. (Table II) From year to year, however, there emerges no consistent pattern of comparative costs according to type of camp. The only points that remain the same each year are a higher average food cost for boys' camps than for other types of camps, and a higher average salary cost for camps serving both boys and girls.

The first part of the document discusses the general principles of the system. It outlines the objectives and the scope of the project. The second part describes the methodology used in the study, including the data collection and analysis techniques. The third part presents the results of the study, which show that the system is effective in achieving its goals. The final part concludes the document and provides recommendations for future research.

The results of the study indicate that the system is highly effective in achieving its objectives. The data shows that the system is able to handle a large volume of transactions and is able to process them quickly and accurately. The system is also able to handle complex transactions and is able to provide a high level of customer service. The system is also able to handle a wide range of different types of transactions and is able to provide a high level of security.

The system is also able to handle a wide range of different types of transactions and is able to provide a high level of security. The system is also able to handle a wide range of different types of transactions and is able to provide a high level of security. The system is also able to handle a wide range of different types of transactions and is able to provide a high level of security.

Table II

Daily Per Capita Camp Costs, 1949, by Type of Camp

	Total Cost per Camper Day	Salaries per Camper Day	Food per Camper Day	Food per Person Day
Average for all camps studied*	\$2.99	\$1.00	\$1.07	\$.81
Average for boys' camps	3.10	.96	1.15	.90
Average for girls' camps	2.79	.95	.97	.72
Average for camps for boys and girls	3.13	1.15	1.07	.79

*Per capita calculations for all items and for salaries throughout Table II are for 26 camps, while per capita figures for food are for 29 camps.

In 1949 the average food cost per person day in boys' camps was 90¢ compared with 79¢ in camps for boys and girls and 72¢ in girls' camps. Salaries, on the other hand, cost \$1.15 per camper day in camps for boys and girls, but only 96¢ in boys' camps and 95¢ in girls' camps. Three of the camps with the highest per capita salary figures, however, were girls' camps, while one was a boys' camp.

Salaries Paid for Camp Positions

Information on salaries paid for individual positions was returned by 28 camps. Figures used here, except for salaries of some camp directors and caretakers generally represent cash salary for the summer season including brief pre-camp and post-camp periods. For most workers this was a period of 8 or 9 weeks. Salaries of counselors employed only part of the summer were adjusted on a basis of approximately two months. It can be assumed that practically all workers received board and lodging in addition to cash salary.

In general salaries for all camp positions were much the same in 1949 as in 1948.

THE HISTORY OF THE UNITED STATES

Year	Event	Location	Significance
1776	Declaration of Independence	Philadelphia	Established the United States as an independent nation
1787	Constitution signed	Philadelphia	Created the framework for the federal government
1791	Bill of Rights adopted	Philadelphia	Guaranteed individual liberties
1800	Move of capital to Washington	Washington, D.C.	Established the permanent capital of the United States
1820	Missouri Compromise	Washington, D.C.	Resolved the issue of slavery in the territories
1861	Start of the Civil War	Fort Sumter, South Carolina	Marked the beginning of the struggle over slavery
1865	End of the Civil War	Appomattox, Virginia	Reunited the nation and ended slavery
1877	Compromise of 1877	Washington, D.C.	Resolved the disputed 1876 presidential election
1898	Spanish-American War	San Juan, Puerto Rico	Established the United States as a world power
1901	Antitrust Act	Washington, D.C.	Regulated large corporations
1914	World War I	Europe	Marked the beginning of the 20th century
1918	19th Amendment	Washington, D.C.	Granted women the right to vote
1929	Stock Market Crash	Wall Street, New York	Triggered the Great Depression
1933	New Deal	Washington, D.C.	Addressed the economic crisis
1945	End of World War II	Potsdam, Germany	Marked the end of the war and the beginning of the Cold War
1954	Brown v. Board of Education	Supreme Court, Washington, D.C.	Ended racial segregation in schools
1963	Civil Rights Act	Washington, D.C.	Prohibited discrimination based on race
1968	Vietnam War	South Vietnam	Marked the end of the Vietnam War
1973	Watergate Scandal	Washington, D.C.	Exposed the abuse of power by the president
1978	13th Amendment	Washington, D.C.	Abolished slavery
1981	Iran Hostage Crisis	Tehran, Iran	Marked the beginning of the Islamic Revolution
1989	End of the Cold War	Washington, D.C.	Marked the end of the bipolar world
1991	9/11 Attacks	New York, New York	Marked the beginning of the War on Terror
2001	9/11 Attacks	New York, New York	Marked the beginning of the War on Terror
2008	Financial Crisis	Washington, D.C.	Marked the beginning of the Great Recession
2009	Obama's Inauguration	Washington, D.C.	Marked the beginning of the Obama administration
2013	Arab Spring	Middle East	Marked the beginning of the Arab Spring
2014	Ukraine Crisis	Kyiv, Ukraine	Marked the beginning of the Ukraine Crisis
2016	Trump's Inauguration	Washington, D.C.	Marked the beginning of the Trump administration
2020	COVID-19 Pandemic	Worldwide	Marked the beginning of the COVID-19 Pandemic

The history of the United States is a long and complex one, marked by many significant events and milestones.

The American Revolution was a pivotal moment in the nation's history, leading to the birth of the United States as an independent country. The signing of the Declaration of Independence in 1776 and the adoption of the Constitution in 1787 were key events that shaped the nation's identity and government structure.

The Civil War, fought from 1861 to 1865, was a defining moment in American history, as it resolved the issue of slavery and preserved the Union. The war resulted in the Emancipation Proclamation and the 13th Amendment, which abolished slavery throughout the United States.

The 20th century was a period of rapid change and progress for the United States. The New Deal of the 1930s addressed the economic challenges of the Great Depression, while the Civil Rights Movement of the 1950s and 1960s fought for equality and justice for all Americans.

Camp Director

<u>Male</u>	<u>Female</u>
1 at 300	8 at 375-475
4 at 500-600	3 at 500-650
3 at 700-900	1 at 900
4 at 1000-1100	1 at 1133
1 at 1500	1 at 1400

Most of the directors' salaries under \$500 were in camps for under 100 children, but less than half the salaries of \$1000 and over were in camps for over 100 children.

Assistant Director, Program Director, Head Counselor

<u>Male</u>	<u>Female</u>
1 at 100	1 at 125
8 at 200-250	4 at 200-280
7 at 300	3 at 300-380
3 at 400-484	3 at 400-450
1 at 500	

Salaries of assistant directors had little relation to size of camp, and were similiar for men and women.

Waterfront Director

<u>Male</u>	<u>Female</u>
1 at 150	1 at 90
3 at 200-240	3 at 150-175
1 at 300	3 at 200
2 at 400	
1 at 450	

In the 15 camps reporting waterfront directors women were paid less than men.

Other Specialty Counselors

<u>Male</u>	<u>Female</u>
4 at 50-90	3 at 25-85
3 at 100-135	11 at 100-135
1 at 175	4 at 150
8 at 200-225	3 at 200-250
1 at 300	

As in other years, counselors in charge of crafts, dramatics, etc. were paid slightly less than waterfront directors. More salaries of \$200-300, however, were reported

MEMORANDUM

TO :	Director
FROM :	Mr. [Name]
SUBJECT :	[Subject]

Reference is made to the report of the [Name] dated [Date] regarding [Subject]. It is noted that [Details].

RECOMMENDATION

It is recommended that	[Action]
the [Name]	[Action]
be [Action]	[Action]
with [Action]	[Action]

Very truly yours,
 [Signature]

APPROVED :	[Signature]
TITLE :	[Title]
DATE :	[Date]

Very truly yours,
 [Signature]

APPROVED :	[Signature]
TITLE :	[Title]
DATE :	[Date]

in 1949 than in 1948, though several of them were found in camps not taking part in the 1948 study.

General Counselors

<u>Male</u>	<u>Female</u>
6 at 30-50	5 at 50-65
10 at 75-90	14 at 75-95
9 at 100-125	24 at 100-125
12 at 150-175	2 at 135-140
9 at 200	21 at 150-170
5 at 225-250	6 at 200
	2 at 250

Salaries of 125 leaders reported as general counselors or simply counselors ranged from \$30-250. Approximately two-thirds were paid between \$100-200 with little difference for men and women.

Junior Counselors

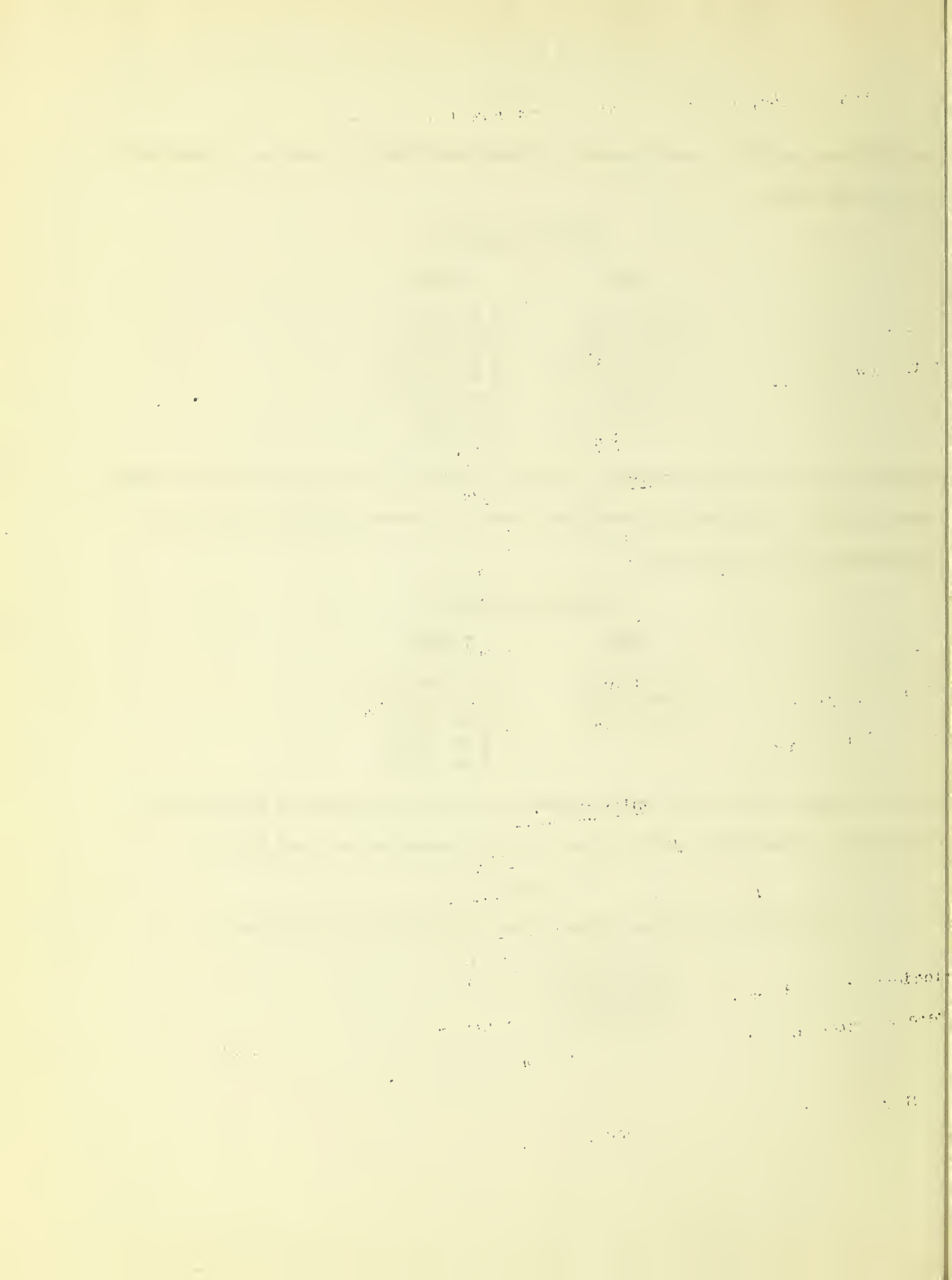
<u>Male</u>	<u>Female</u>
7 at 10-25	20 volunteers
13 at 40-65	11 at 10-25
8 at 75-80	13 at 35-40
	9 at 50-65
	3 at 75-80

For 64 leaders reported as junior counselors the salary range was \$10-80 and 20 others were volunteers. Half the paid junior counselors received \$35-50.

Nurse

Salaries of 22 camp nurses ranged from \$100-325 as follows:

2 at 100-135
6 at 150-190
8 at 200-250
6 at 275-325



Cook and Assistant Cook

4 at 200-240	1 at 45
4 at 300	4 at 100-125
4 at 320-385	5 at 140-180
4 at 400-467	3 at 200
6 at 500-585	3 at 240-290
1 at 650	2 at 320-355
1 at 835	
1 at 1000	

Salaries of cooks were scattered all the way from \$200-1000, and those of assistant cooks from \$45-355.

Caretaker

Only 11 camps reported the position of caretaker with salaries as follows:

2 at 275-300
2 at 550-600
2 at 700-800
1 at 1000
1 at 1200
2 at 1650-1700
1 at 1800

Several of the lower figures were stated to be for the summer only, while the higher figures were for year-round jobs.

Page 11
of 11

1. The first part of the document is a list of names and addresses of the members of the committee.

2. The second part of the document is a list of names and addresses of the members of the committee.

3. The third part of the document is a list of names and addresses of the members of the committee.

4. The fourth part of the document is a list of names and addresses of the members of the committee.

5. The fifth part of the document is a list of names and addresses of the members of the committee.









